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- (iii) Switchover from present fron- end subsidy to back end subsidy.
- (iv) Measures for better recovery of IRDP loan.
- (v) Realistic repayment schedules and increasing the security free limits.
- (vi) Need to meet working capital requirement.
- (vii) Stress on better planning and development of infrastructure.
- (viii) Increase in the level of per family assistance by providing larger credit and higher subsidy.
- (ix) Encouragement of group activities.
- (x) Modification of traditional target oriented approach.
- (d) Instructions to implement the recommendations have been issued by Government of India and Reserve Bank of India respectively to all the concerned.

[Translation]

Improvement and Reorganisation of Administrative set-up

1615. SHRIMATI SHEELA GAUTAM: SHRI RAMESHWAR PATIDAR :

Will the PRIME MINISTER be pleased to state :

- (a) the measures contemplated by the Government to improve and reorganise its administrative set up:
- (b) whether the Government propose to set up a reforms commission/committee to look into the existing lacunae in administrative set up and suggest remedial measures; and
 - (c) if so, the details thereof;

THE MINISTER OF STATE IN THE MINISTRY OF PERSONNEL, PUBLIC GRIEVANCES AND PENSIONS AND MINISTER OF STATE IN THE MINISTRY OF PARLIAMENTARY **AFFAIRS** (SHRI S.R. BALASUBRAMONIYAN): (a) The Government has taken several measures from time to time to improve and reorganise its administrative set-up to promote administrative efficiency. A number of specialised bodies have been set-up form time to time to suggest appropriate reforms in administration. Some of the important measures taken by the Government are the following:

- Steps for improving procedures and methods for recuritment, training, development, promotion and transfer of Government employees;
- Steps under the programme of Responsive Administration for simplification of procedures delegation of authority, enforcement of

- accountability and prompt and sympathetic redressal of public grievances;
- Strengthening of vigilance machinery and launching of a three-ponged strategy comprising preventive vigilance, surveillance and detection and different punitive action for talking corrupt practices in public administration.
- (b) and (c). At present, there is no such proposal before the Government.

[English]

Clearance to Project

1616. SHRI SANAT KUMAR MANDAL: Will the Minister of PLANNING AND PROGRAMME IMPLEMENTATION be pleased to state :

- (a) whether attention of the Government has been invited of the news-item captioned "Indefficiency costs Centre a whopping Rs.17,000 Cr." appearing in 'The Financial Express', New Delhi dated May 3, 1996;
 - (b) if so, the facts of the matter reported therein;
 - (c) the reaction of the Government thereto; and
- (d) the positive measures being taken to avoid delays in the clearance of the Central mega projects resulting in massive time and cost overrun?

THE MINISTER OF STATE OF THE MINISTRY OF PLANNING AND PROGRAMME IMPLEMENTATION AND MINISTER OF STATE OF THE MINISTRY OF SCIENCE AND TECHNOLOGY (SHRI YOGINDER K. ALAGH): (a) Yes Sir. The amount of Rs.17000 crores mentioned in the news item refers to the sum of difference between the approved cost and the anticipated cost (as on 29.2.96) of mega and major projects in the Central sector. This cannot be entirely attributed to 'inefficiency'.

- (b) The external factors outside the control of the project authorities such as exchange variations Price escalation, change in duties and levies etc. also contribute significantly to the cost overrun beside the change of scope and delays.
- (c) and (d). Govt. is very much concerned with the time any cost overrun of projects. Details of steps taken by Govt. to streamline for preparation of the original estimates and implementation of projects is enclosed in statement.

STATEMENT

Steps taken by the Government to Streamline for preparing the original estimates and implementation of projects

> (i) Two-Stage project approval to ensure adequate preparation, environmental and